

APPENDIX F

FINANCIAL SECURITY 2018/19 - 2021/22

Included in MTFS	£470,371	£422,709	£111,536	£75,100
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Ref No	FTFC	score	Lead Officer	Name of Service	Description of Growth Proposal	Budget 2017/18	Actual 2016/17	2017/18 Implications	Growth in 2018/19	Growth in 2019/20	Growth in 2020/21	Growth in 2021/22	On-going	Description of Growth Proposal	SUMMARY			
															£ General Fund Year 1	£ General Fund Year 2	£ HRA Year 1	£ HRA Year 2

CATEGORY - Future Town Business Review Growth

FS10	FS	2.8	Chief Executive	Business reviews Council wide	Review of Service	24,844,850		£401,194	£258,398	£144,409	£143,909	£177,571	Y	The Chief Executive and Strategic Directors have considered the Business Reviews and have approved a number of business restructures. The associated costs are shown per year, with an estimation only of any implementation costs .	£195,345	£116,142	£63,053	£28,266
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TOTAL GROWTH OPTIONS						£24,844,850	£0	£401,194	£258,398	£144,409	£143,909	£177,571			£195,345	£116,142	£63,053	£28,266
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REVENUE GROWTH - New Proposals / Services

G18		2.6667	AD Stevenage Direct Services	SDS (Env Services)	Town Centre: Mainstream 2017/18 Improved Floral Displays and cleansing (7 flower towers and 20 hanging baskets around the joyride)	£683,360	£641,516		£10,000	£10,000	£10,000	£10,000	Y	Pilot project 2017/18. Growth proposal will support economic growth and improved town centre offer and cleansing to complement regeneration infrastructure improvements. Link to raising the SBC cleanliness index score against Env Protection Act 1990 Code of Practice on Litter and Refuse. LFSG- recommend in the future seeing if businesses would pay a contribution.	£10,000	£10,000	£0	£0
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G5		2.6667	AD Planning & Regulatory	Economic Development	Business Relationship Manager (ES74113) given an annual budget of £10,000	£0	£0		£10,000	£10,000	£10,000	£10,000	Y	An events and marking budget for the Business Relationship manager, supporting local business and inward investment. Highlighting the attractiveness of Stevenage as a destination for investment and raising it's profile.	£10,000	£10,000	£0	£0
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TOTAL GROWTH OPTIONS						£683,360	£641,516	£0	£20,000	£20,000	£20,000	£20,000			£20,000	£20,000	£0	£0
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REVENUE GROWTH - FTFC																		
G15	TCR	3	AD Regeneration	Regeneration	Cost relating to the procurement & initiation of SG1 (2017/18 budget is carry forward + £303K from business rates) Base budget £50K. Figure in 2018/19 is the remaining unused budget projected at end of 2017/18.	£591,790	£218,464		£0	£80,000	£80,000	£80,000	?	Funds required to support the procurement of a development partner. Services such as legal support, design advice and commercial advice are essential in large processes such as these. On going funds beyond 2018/19 will be required to cover commercial advice and legal support as the development will be phased and each stage agreement will require separate agreements where specialist advice will be required.	£0	£80,000	£0	£0
G16	TCR	2.8333	AD Regeneration	Regeneration	Stevenage Central Comms manager	£0	0		£56,980	£56,980	£56,980	£56,980	DURING REGENERATION	This funding will cover the Stevenage Central Communications Manager post and marketing budget to assist with promotion of schemes within the town. The Communication Manager is funded in 2017/18 from the one off Regeneration budget in 2017/18. Assumes grade 10 evaluation.	£56,980	£56,980	£0	£0
G17	TCR	2.8333	AD Regeneration	Regeneration	Stevenage Central marketing budget	£0	0		£45,110				DURING REGENERATION	This budget will facilitate the marketing of the SG1 scheme and maybe in conjunction with the Council's preferred development partner. This will include the use of a Stevenage shop and branding to promote the scheme. (See future years below)	£45,110		£0	£0
G22	PAOP	2.6667	FTFC Board	Performing at our peak	Increase in licences for new corporate insight tool	£20,000	£0		£32,000	£32,000	£32,000	£32,000	Y	The increase in licences is to enable roll out of the inphase tool used for Corporate performance to more managers to enable greater insight into performance information.	£21,440	£21,440	£10,560	£10,560
G23	PAOP	2.6667	FTFC Board	Performing at our peak	Licence costs for new INTRANET				£10,000	£10,000	£10,000	£10,000	Y	The new INTRANET is being commissioned in 2017/18, this will allow data for CSC and other services to be easily accessible, helping to avoid doubling handling of customers and providing staff with an up-to-date register of information	£6,700	£6,700	£3,300	£3,300
TOTAL FTFC Board						£611,790	£218,464	£0	£144,090	£178,980	£178,980	£178,980			£130,230	£165,120	£13,860	£13,860

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SERVICE PRESSURES																		
G7		2.8333	AD Corporate Projects, Customer Services & ICT	IT Shared Service	Vmware Licence Review - SBC share	£0	£0		£6,920	£6,920	£6,920	£6,920	Y	Licence costs relating to software purchased as part of ICT review	£4,636	£4,636	£2,284	£2,284
G8		3	AD Corporate Projects, Customer Services & ICT	IT Shared Service	IT Policy Toolkit - SBC Share	£0	0		£3,000	£3,000	£3,000	£3,000	Y	Licence costs relating to software purchased as part of ICT review. This is a policy framework, which will be available on line and will be updated with the latest policies and is an essential tool to manage ICT security.	£2,010	£2,010	£990	£990
G26		2.8333	AD Corporate Projects, Customer Services & ICT	IT Shared Service	ICT Improvement Plan	£0	0	£0	£95,000	£90,000	£80,000	£80,000	Y	Ongoing £80K for Cyber Security. £10K training for 2 years 2018/19-2019/20, (only SBC share shown). SUBJECT TO APPROVAL OF THE ICT IMPROVEMENT PLAN REPORT TO THIS EXECUTIVE.	£63,650	£60,300	£31,350	£29,700
G13		2.8333	AD Housing & Investment	Design and Technical Services	Service Manager post to manage the compliance contract (included in the July Executive compliance report)				£20,000	£20,000	£20,000	£20,000	Y	Increase in staff 1.0 FTE (shared with other LA's)	£20,000	£20,000	£0	£0
G20		2.8	AD Stevenage Direct Services	SDS (Env Services)	Transport Subsidy (actual 2016/17 is an estimate as the figures have not been finalised).	£216,000	£216,000		£34,500	£34,500	£34,500	£34,500	Y	Ongoing discussions with Herts Waste Partnership are likely to have an impact on the amount of Transport Subsidy that SBC receive; Current estimates are for a pressure of around £34.5k, although discussions are still taking place and the final outcome is not yet known.	£34,500	£34,500	£0	£0
TOTAL SERVICE PRESSURES						£216,000	£216,000	£0	£159,420	£154,420	£144,420	£144,420			£124,796	£121,446	£34,624	£32,974
TOTAL GROWTH AND SERVICE PRESSURES						£26,356,000	£1,075,980	£401,194	£581,908	£497,809	£487,309	£520,971		Growth	£470,371	£422,709	£111,536	£75,100

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FUTURE TRANSFORMATIONAL BIDS-TO BE BID FOR TOTAL FUND EST £100k PER YEAR																		
G14	HD	2.6667	AD Housing Development	Housing Development	Seed money for business case for Wholly Owned Companies/Joint Ventures	£0	£0		£35,000	£0			N	A further amount will be required as part of the business case submission, including client governance role and set up costs and backfill for secondments and company set up.	£35,000	£0	£0	£0
TOTAL TRANSFORMATION FUND						£0	£0	£0	£35,000	£0	£0	£0			£35,000	£0	£0	£0

MEMBER PROPOSALS FOR CONSIDERATION:																		
G27	HD	1	Member	LCB budgets	Increase LCB budgets - proposed by Member	£100,800	£98,441		£19,500	£19,500	£19,500	£19,500	N	Each member's Local Community Budget (LCB) be increased from the current £2,500 a year to £3,000 a year. Until about 3 years ago, it was £3,300 a year. This growth item would cost £19,500. Also suggested (see FS27) a reduction in the Youth Mayor's LCB from the current £3,300 to £2,000 a year, which would save £1,300 a year.	£19,500	£19,500	£0	£0
TOTAL MEMBER OPTIONS						£100,800	£98,441	£0	£19,500	£19,500	£19,500	£19,500			£19,500	£19,500	£0	£0

FUTURE YEARS GROWTH BIDS TO BE CONSIDERED 2019/20 BUDGET SETTING																		
G19		2.3333	AD Stevenage Direct Services	Stevenage Direct Services	Risk Assessment H&S Training for Employees working in High Risk Activities	£10,700	£9,124		£0	£15,000	£0	£0	N	Funding in year one 2018/19 funded from HR corporate training budgets in 2017/18	£0	£15,000	£0	£0
G21	TCR	2.4	AD Regeneration	Regeneration	Employment Project	£0	£0		£0	£200,000	£200,000	£200,000	N	Funds used to support 250 Stevenage people into employment per annum	£0	£200,000	£0	£0
G17	TCR	2.8333	AD Regeneration	Regeneration	Stevenage Central marketing budget-potentially fund from business rate gains	£0	£0		£0	£106,000	£106,000	£106,000	Y	This funding will cover marketing of SG1, setting up information office etc. in the Town Centre	£0	£106,000	£0	£0
TOTAL FUTURE GROWTH BIDS TO BE CONSIDERED 2019/20						£10,700	£9,124	£0	£0	£321,000	£306,000	£306,000			£0	£321,000	£0	£0

FUTURE PRESSURES NOT CURRENTLY COSTED																			
HG8		n/a	AD Housing & Investment	County funding	Homeless funding is at risk of being cut or reduced as County are reviewing their funding	£81,490	£81,492							put the pressure in when HCC intention known				put the pressure in when HCC intention known	£0

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HG7		n/a	AD Housing & Investment	Across all areas	Implications of implementing the GDPR are as yet unknown but may require resourcing during 17/18												£0	£0
G12		n/a	AD Housing & Investment	Design and Technical Services	Delivery of the compliance service and repairs and maintenance								Y	Likely increase in the compliance repairs and maintenance on the corporate buildings based on spend profile from recent years. This is currently being reviewed and could be a cost of potentially up to £35K per year.	£0	£0	£0	£0
HG10		n/a	AD Housing & Investment	Investment	retrofitting of sprinklers				Not yet known					cost of maintaining new sprinkler systems if fitted will be partly recoverable from leaseholders (subject to leases and partly a cost to tenants which may not be recoverable through service charges unless consulted on).	£0	£0	Not yet known	£0
TOTAL POTENTIAL PRESSURES						£0	£0	£0	£0	£0	£0	£0			£0	£0	£0	£0